



City of Ishpeming, Michigan

Cooperation, Collaboration, and Consolidation Plan

*State of Michigan Economic Vitality Incentive Program (EVIP)
Category 2*

The City of Ishpeming anticipates that it may be able to accomplish many of the proposals outlined in this report. Factors outside the City's control may limit our ability to implement one or more of the proposals.

ASSESSOR CONSOLIDATION

The Cities of Ishpeming and Negaunee each currently employ a full-time Level III Assessor. Both perform other duties in addition to their Assessor duties. The Cities are currently exploring opportunities for combining positions including consolidating services with Marquette County, which may result in cost savings in excess of \$30,000 annually.

EQUIPMENT SHARING

The Cities of Ishpeming and Negaunee plan to enter into cooperative agreements for the purchase of capital equipment, including, but not limited to, street sweepers, bulldozers, vacuum trucks, and excavators. The twin cities already have an informal agreement for sharing heavy equipment and routinely do so. Future large purchases will be done cooperatively and formalized. Estimated savings may exceed \$100,000 depending on the type of equipment.

PURCHASING COOPERATIVE

The City of Ishpeming proposes a joint cooperative authority with various surrounding communities, including the City of Negaunee. The authority would group relevant purchases to obtain competitive pricing, possibly even health insurance plans. The authority would act as the corporate entity on behalf of the participating municipalities. Creating such an authority will require significant cooperation between local units of government. Estimated savings are speculative at this point and could range from \$5,000-\$10,000 annually or in excess of \$100,000 depending on the level of cooperation.

SANITARY SEWER CONNECTION - CITY OF NEGAUNEE

The City of Negaunee is currently in the process of constructing a large diameter sanitary sewer main to connect their system with the Ishpeming Area Joint Waste Water Treatment Facility. The IAJWWTF will service three communities in the near future - City of Ishpeming, Ishpeming Township, and City of Negaunee - thereby maximizing efficiency and reducing cost for all. Estimated annual savings to the City of Ishpeming will exceed \$100,000.

INTERNAL CONSOLIDATION

As opportunities arise, the City will consider the consolidation of internal City of Ishpeming departments, staff positions, and physical locations. The City of Ishpeming has already consolidated departments and services in the past several years. Estimated annual savings over the past five (5) years exceeds \$250,000.

PAST EFFORTS

In addition to this proposal, the City has previously cooperated, collaborated, and consolidated with other entities in a number of ways. The following summary presents many of these previous efforts along with their respective financial savings:

City of Ishpeming - Current (2011) Consolidation/Cooperation Projects			
Item #	Description of Service	Participating Units	Estimated Annual Cost Savings/Revenue
Building Department			
1	Building Inspection/Permitting Services	Marquette County	\$26,000
Chamber of Commerce			

1	Community Promotion	Greater Ishpeming-Negaunee Chamber of Commerce	\$30,000
Clerk			
1	Joint Elections	Ishpeming School District	\$4,000
2	Election Materials	Marquette County	\$500
DPW			
1	Shared Specialized Equipment	City of Negaunee, Marquette Co Road Commission	\$15,000
2	Shared Central Stores - salt, sand, gravel	City of Negaunee	\$5,500
3	Guardrail Maintenance and Crack Sealing	Marquette Co Road Commission	\$3,000
4	Signage	Marquette Co Road Commission	\$1,500
Finance/Purchasing			
1	Liability Insurance Pool	Michigan Municipal Risk Management Authority	\$45,000
2	Workers' Compensation Insurance Pool	Michigan Municipal League	\$30,000
3	Cooperative Purchasing	State of Michigan	\$25,000
Fire			
1	Mutual Aid Agreement	Marquette County Municipalities	\$35,000
2	Shared Fire Training	Marquette County Firefighters Association	\$15,000
3	EMS Backup	Bell Hospital	\$12,000
4	Apparatus Testing and Maintenance	Ishpeming Twp, City of Negaunee	\$1,500
5	Vehicle Extractions	Ishpeming Twp, Marquette Co EMS	\$500
General Administration			
1	Zoning Administration	Assessor/Planning Department	\$22,000
2	Various Licenses	Marquette County	\$1,000
Library			
1	Library Services	Ishpeming, Ely, Humboldt, Michigamme, Tilden Twp	\$40,000
Parks and Recreation			
1	Senior Citizen's Programs	Greater Ishpeming Commission on Aging	\$20,000
2	Trail Construction and Maintenance	Iron Ore Heritage Recreation Authority	\$10,000
3	Playground Lease	Ishpeming School District	\$2,500
Police			

1	Mutual Aid Agreement	Marquette County Municipalities	\$65,000
2	Dispatch (Backup) Services	State Police	\$60,000
3	Drug Enforcement	Upper Peninsula Special Enforcement Team	\$20,000
4	Off-road Patrols	Marquette County Sheriffs Department	\$10,000
5	Jail	Marquette County	\$5,000
6	LEIN	State Police	\$4,000
7	Firearms Training	Marquette County Sheriffs Department	\$2,500
8	Court Paperwork Transportation	Marquette County, City of Negaunee, Michigan State Police	\$1,500
9	Breathalyzer Calibration	Ishpeming Township	\$1,000
Solid Waste			
1	Transfer Station	Participating Townships	\$35,000
2	Landfill	Marquette County Waste Management Authority	\$125,000
Water and Sewer			
1	Sewer Service	Ishpeming Twp (IAJWWTA)	\$250,000
2	Water Service	City of Negaunee (NIWA)	\$250,000
3	Lab Testing	Ishpeming Area Joint Waste Water Treatment Authority	\$2,500
Treasurer			
1	Tax Collection	Marquette County, Ishpeming School District	\$13,000
TOTAL ANNUAL COST SAVINGS/REVENUE			\$1,189,500